



# Q3 2025 results

October 24, 2025

Fahad Al Hassawi, CEO

Kais Ben Hamida, CFO

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# Company highlights

Q3 2025

Fahad Al Hassawi, CEO

# Q3 2025 key takeaways



Consistent topline growth, improved EBITDA margin and successful SPO



## Sustained revenues growth

Strong momentum in connectivity and ICT



## Guidance reaffirmed

Following 9 months of consistent performance



## Solid profitability

Strong EBITDA margin



## Successful SPO

Increased free float and liquidity

# Successful completion of secondary public offering



Increased free float and liquidity, with clear pathway to indices inclusion

First fully marketed public offering in the UAE, significantly strengthening our capital markets position and validating our strategic direction

## 342M

**Total Shares Offered**

7.55% of du's share capital  
robust market appetite

## 95/5

**Institutional/Retail Split %**

Strong institutional demand with  
meaningful retail participation

## 27.7%

**Free float achieved**

Increased from 20.2%, FFMC<sup>(1)</sup>  
well-above MSCI requirement

## 21.8%

**October TVR<sup>(2)</sup>**

Improved daily trading and  
increased stock liquidity

## Execution excellence

- High-quality investors across regional/global markets
- Strong engagement throughout the offering period
- Multiple times oversubscribed
- Stable post-market trading

## Strategic benefits for du

- Increased free float and more diversified shareholder base
- Significantly improved trading liquidity profile
- Enhanced investor understanding of our equity story
- Clear pathway to major indices inclusion

**The offering validates du's strategic direction, operational performance, and commitment to sustainable value creation**

(1) FFMC is Free Float Market Capitalisation

(2) Annualised Monthly TVR, calculated here as of October 23<sup>rd</sup>, considering 23 trading days then annualized

# Q3 2025 highlights

Operational and financial excellence



Mobile subscriber base growth

**+10.3%**

**Strong top and bottom line performance**

**Revenues growth**  
Continued momentum in Mobile, Fixed and ICT

**+7.9%**

**Strong cash generation**  
**Guidance reaffirmed**

**EBITDA margin**  
Improved mix and cost control

**47.8%**

Mobile subscriber base  
**9.2 m**



Fixed subscriber base growth

**+9.7%**



Performance is calculated year-over-year

# Q3 2025 environment and business highlights



Strong momentum across our main businesses supported by a buoyant environment



## Robust UAE Economic Environment

- Strong UAE PMI
- UAE 2025 GDP revised up
- Moderate inflation
- Favourable UAE population dynamics



## Sustained commercial momentum

- Double digit Mobile base growth
- Strong growth of the Fixed base
- Successful iPhone 17 launch



## Enabling connected business growth

- Partnership with ELCOME towards seamless maritime connectivity using Starlink technology
- Supporting digital transformation in Dubai and Sharjah Airports



## Pioneering ICT and sovereign AI

- Successful Envision
- MoU with DTC using our sovereign National hyperscale



# Financial highlights

Q3 2025

Kais Ben Hamida, CFO

# Q3 2025 financial highlights



Consistent revenues growth coupled with strong profitability

**Revenues** growth across our key business segments

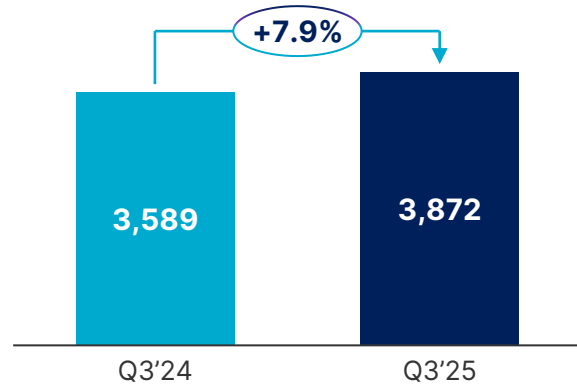
**Service revenues** growth driven mainly by higher base and more favourable mix

**Other revenues** growth driven mainly by ICT, inbound roaming, interconnection and Handset & Accessories

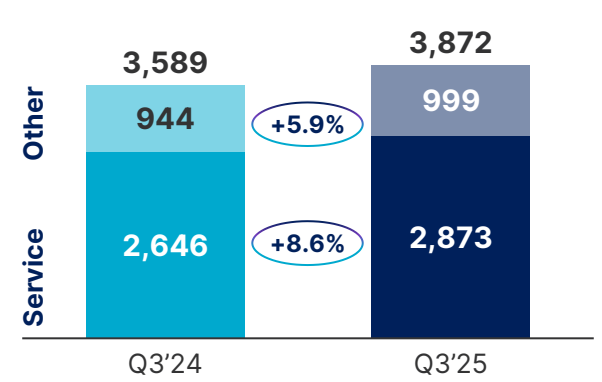
**Significant normalised EBITDA margin** expansion driven by improved mix, improved collections and cost discipline

**Normalized Net profit** growth mainly reflecting higher EBITDA

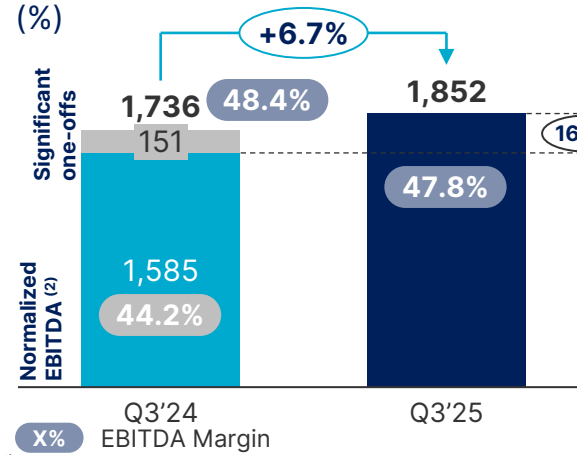
Revenues (AED million)



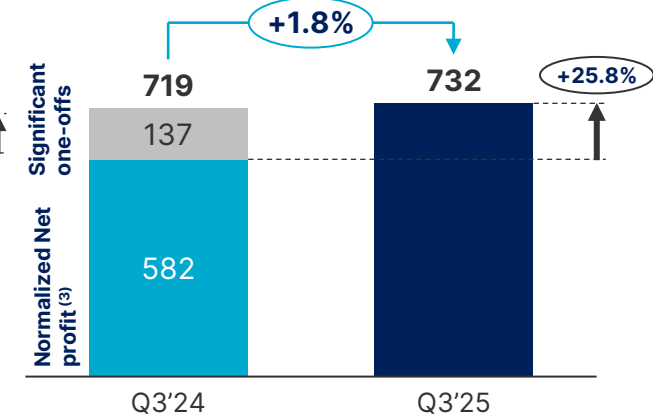
Revenues breakdown (AED million)



EBITDA<sup>(1)</sup> (AED million) and margin (%)



Net profit (AED million)



(1) EBITDA in the condensed consolidated financial statements is referred to as "Operating profit before depreciation and amortization"  
 (2) Normalised EBITDA is -for 2024- EBITDA excluding the positive one off recorded in Q3 2024 which represents the impact of the renegotiation of the authentication fees  
 (3) Normalised Net profit is -for 2024- Net profit excluding the positive one off recorded in Q3 2024 which represents the impact of the renegotiation of the authentication fees and the positive reversal of royalty

# Q3 2025 financial highlights



Strong cash generation and healthy balance sheet

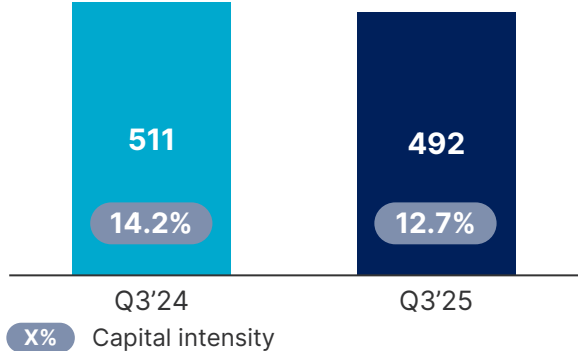
**Capex** spending remains backloaded towards year-end

**Operating cash flow** reflects EBITDA and Capex evolution

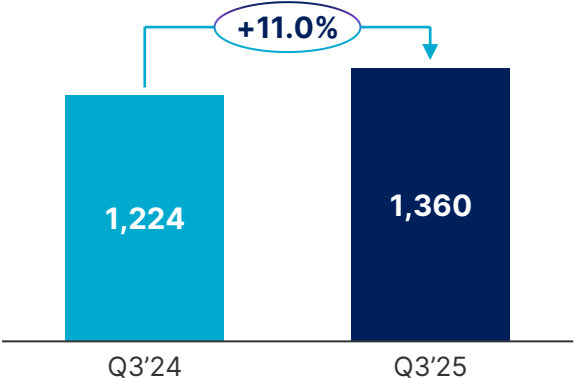
**Solid Net cash** position supported by strong cash generation

**Strong liquidity** and unleveraged balance sheet

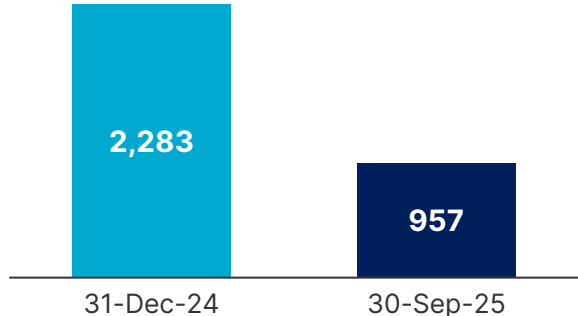
Capex <sup>(1)</sup> (AED million) and capital intensity (%)



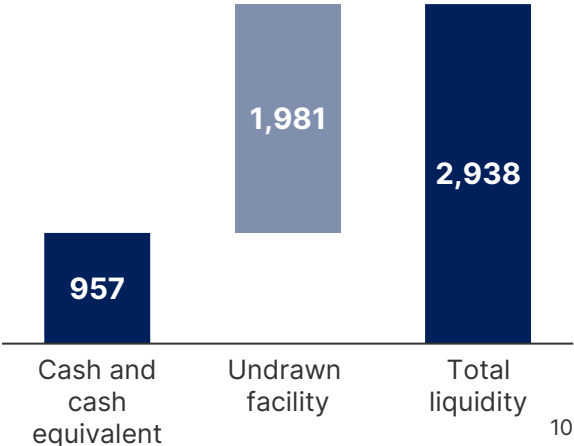
Operating Free Cash Flow <sup>(2)</sup> (AED million)



Cash, Bank balances and Term deposits <sup>(3)</sup> (AED million)



Total liquidity (AED million)



(1) Capex is calculated as: cost addition to Property, Plant and Equipment and cost addition to Intangible Assets (See note 3 and 5 in the condensed consolidated financial Statements for the six-month period ended 30 Sept 2025)

(2) Operating free cash flow is EBITDA minus Capex



# Segment highlights

Q3 2025

Kais Ben Hamida, CFO

# Mobile segment



Growing base with improved mix drives sustained revenues growth



**Subscriber base** up 10.3% to 9.2 million subscribers



**Prepaid customer base** up 10.7% to 7.2 million subscribers driven by success of Alo and expansion of retail presence

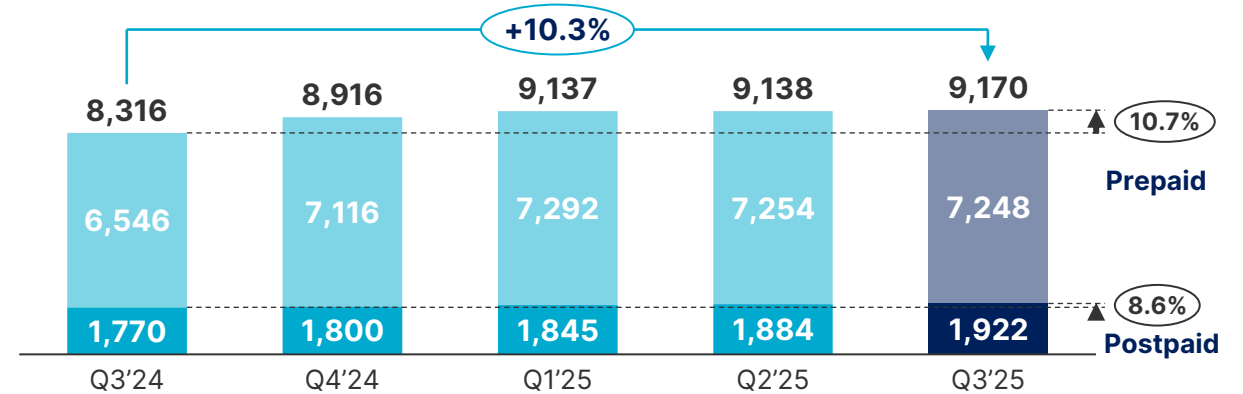


**Postpaid customer base** of 1.9 million customers up 8.6% primarily driven by Enterprise

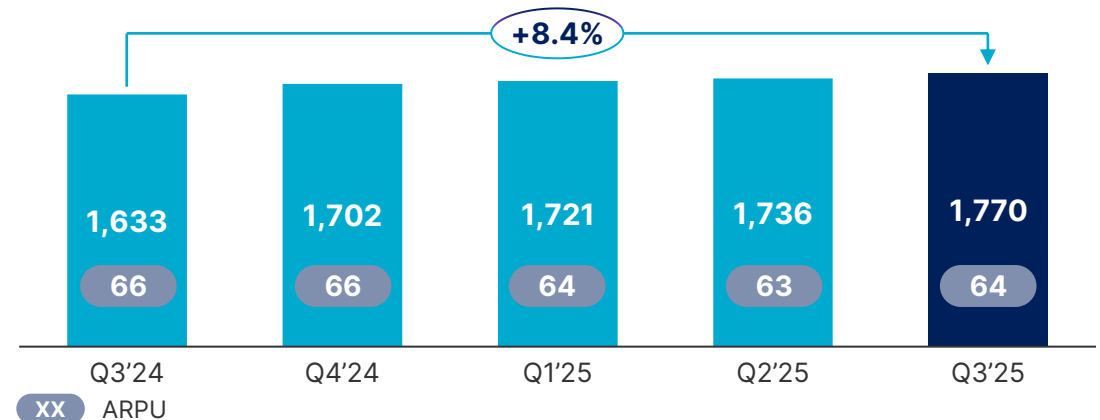


**Revenues growth** of 8.4% driven by subscriber base growth and better mix

Mobile subscriber base (thousand)



Mobile revenues (AED million) and ARPU (AED)



# Fixed segment



Growing base in Fibre and Home Wireless



**Subscriber base up 9.7%** to 718,000 subscribers



**64,000 net additions** over the past 12 months driven by both Home Wireless and Fibre

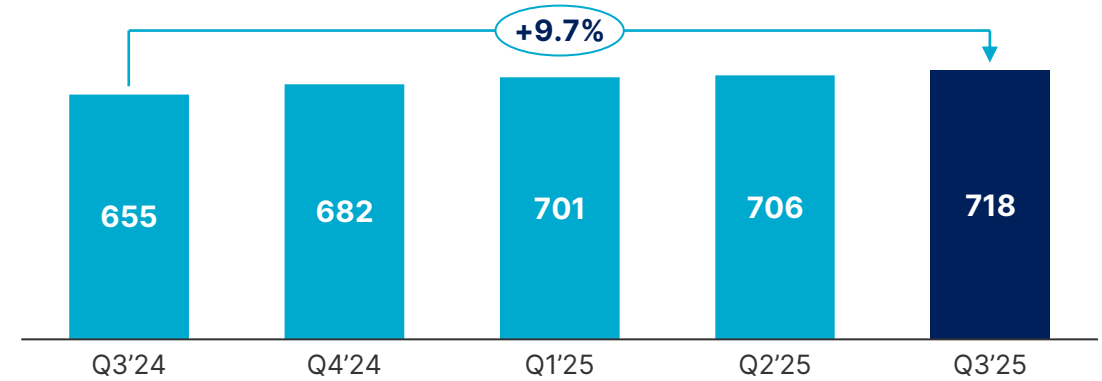


**Revenues up 8.9%** driven by both Fibre and Home Wireless

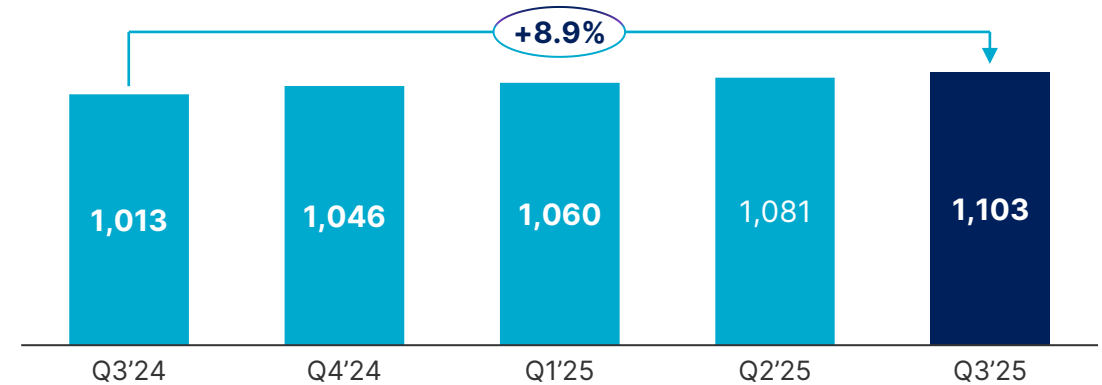


**Revenues growth** driven by subscriber base growth

Fixed subscriber base (thousand)



Fixed revenues (AED million)



# Other revenues



Growing our “beyond the core” activities



**Revenues growth of 5.9%** mainly driven by ICT, roaming, interconnect and handset sales



Continued momentum in ICT and in-bound roaming

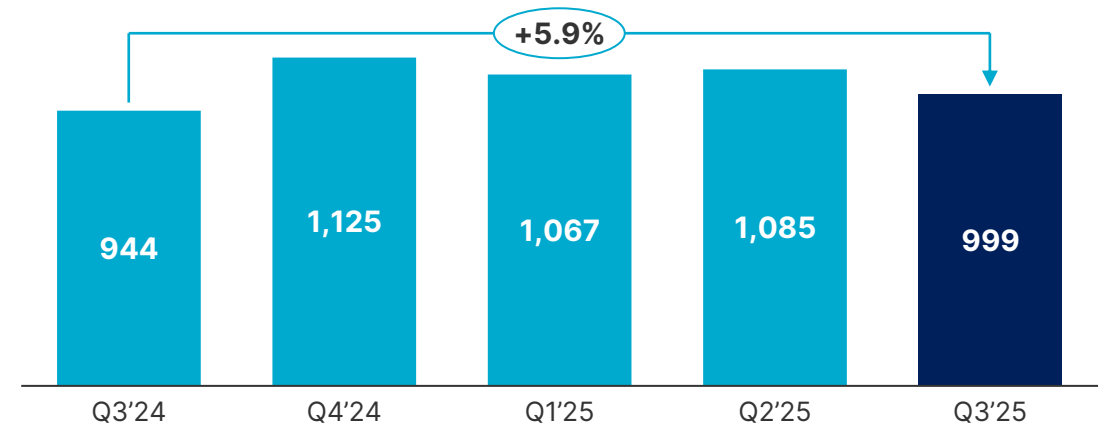


**Focus on high margin business leads to lower** growth in Hubbing activities



Gitex **contract wins** highlight progress of our disciplined diversification strategy

Other revenues (AED million)





# Priorities and Guidance

Q3 2025

Fahad Al Hassawi, CEO

# 2025 priorities and guidance



Strong execution during the first 9 months leading to a confirmed outlook

## 2025 priorities



Generate **profitable growth** in core and non-core



Continue **managing the business** efficiently to improve margins



Push further **the digitalisation** through reinforcing our digital-first approach and offering an outstanding customer experience



Continue the implementation of our **IT transformation** delivering best-in-class digital IT and state-of-the-art technology.



Invest and **create value to our shareholders**

## 2025 guidance



**Revenues  
year-on-year  
growth**

**6-8%**

**EBITDA Margin**

**45-47%**



Q&A



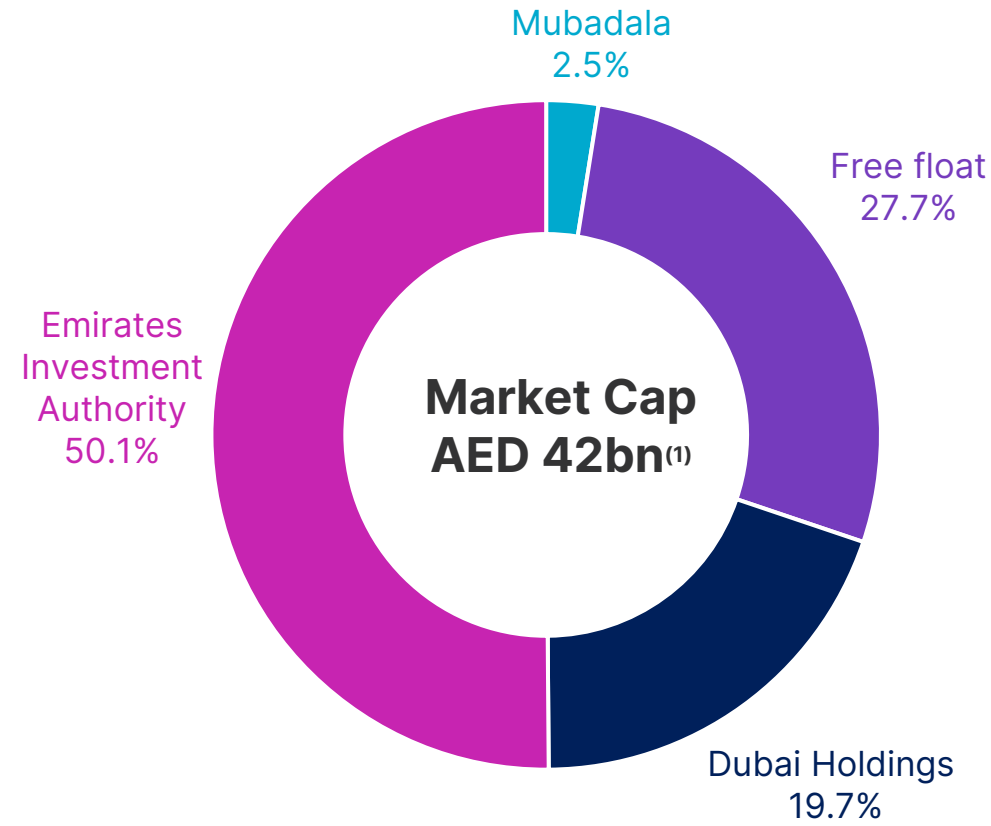
# Appendix

# Successful completion of secondary public offering



Increased free float and liquidity and a potential indice inclusion

## New shareholding structure



# Appendix

## Operational KPIs



	2024 Q3	2024 Q4	2025 Q1	2025 Q2	2025 Q3
<b>Mobile customers (thousand)</b>	<b>8,316</b>	<b>8,916</b>	<b>9,137</b>	<b>9,138</b>	<b>9,170</b>
of which prepaid	6,546	7,116	7,292	7,254	7,248
of which postpaid	1,770	1,800	1,845	1,884	1,922
<b>Mobile customers net-adds Q-o-Q (thousand)</b>	<b>71</b>	<b>600</b>	<b>221</b>	<b>1</b>	<b>32</b>
of which prepaid	16	570	176	-38	-7
of which postpaid	55	30	45	38	39
<b>Mobile ARPU (AED)</b>	<b>66</b>	<b>66</b>	<b>64</b>	<b>63</b>	<b>64</b>
<b>Fixed customers (thousand)</b>	<b>655</b>	<b>682</b>	<b>701</b>	<b>706</b>	<b>718</b>
<b>Fixed customers net-adds Q-o-Q (thousand)</b>	<b>24</b>	<b>27</b>	<b>19</b>	<b>5</b>	<b>12</b>

- Mobile customer base as per TDRA definition: A customer is accounted in the base if the customer has made, in the last 90 days, a traffic activity
- Net adds are calculated quarter-over-quarter ARPU is calculated as monthly average revenues divides by average subscriber base.



# Thank you



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